


**MINISTRY OF EDUCATION AND SCIENCE OF UKRAINE
SUMI NATIONAL AGRARIAN UNIVERSITY**

Department of Public Management and Administration

«APPROVED»

Head of the Department

 (Slavkova O.P.)

«06» 07 2020 p.

WORKING PROGRAM OF THE EDUCATIONAL DISCIPLINE (SYLLABUS)

EED 8 - TERRITORIAL ECONOMIC GOVERNANCE

Specialty: *073 - Management*

Educational program: *Administrative management*


Faculty: *Economics and Management*

2020-2021 academic year

Working program of the discipline of «Territorial Economic Governance » for students of the specialty 073 «Management» of the educational program « Administrative Management»

Developer:

Phd in Economic sciences, Senior Lecturer
of Public Management and Administration Department
Kharchenko T.O.

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Working program was approved on the meeting of Public Management and Administration Department

Protocol dated "23" June 2020 year № 15

Head of Department



(Slavkova O.P.)

Agreed:

Guarantor of educational - professional program
(Project team lider)




(Sokolov M)

Dean of Faculty of the Economics and Management



(Strochenko N.I.)

Methodist of the Department of Education Quality,
Licensing and Accreditation



(N. Baranik)

Registered in electronic database: date 20.07 2020p.

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1. Description of the discipline

Name of indicators	Area of knowledge, direction of training, educational qualification level	Characteristics of the discipline	
		full-time education	part-time education
Number of credits -3	Branch of knowledge 07 "Management and Administration"	Selective	
	Specialty 073 Management OP "Administrative Management"		
Modules - 2		Year of preparation:	
Content modules: 2		2020-2021	-
Total hours are -90		Course	
		2	-
		Semester	
		2	-
		Lectures	
	30	-	
	Practical, seminar		
	14	-	
	Independent work		
	46	-	
	Type of control: <i>credit</i>		
	Educational degree: <i>master</i>		

Note.

The ratio of hours of classes to independent work is: 48,9% /51,1% (44/46) for full-time form of training.

2. The purpose and objectives of the discipline

The purpose of the course: the development of views on the territorial organization of power; defining the role and functions of local government and administration in sustainable development areas; acquiring the skills of practical application of management region and subdivision disclosure principles of territorial organization of power in Ukraine and defining the basic organizational and legal mechanisms control separate regions and settlements.

A study of discipline a student must:

know:

- understanding the essence, principles, objects and tools of territorial administration in the country; knowledge of research methodology and process improvement management areas on the macro- and meso level;
- the nature and main components mechanism of regional economic policy in the country;
- the main criteria for the effective implementation of certain types of regional policy;
- methodological bases of formation and development of administrative and territorial structure of Ukraine and other countries;
- understanding of the concept of administrative-territorial structure of Ukraine;
- economic and mathematical methods for forecasting of administrative and territorial structure of Ukraine;

- regulatory and legal bases of formation and development of local government in Ukraine;
- algorithm analysis of regional authorities;
- regulatory and legal bases of formation and development of local government in Ukraine;
- algorithm analysis of regional authorities Ukraine;
- modern methods of research activities of state and local governments in terms of change;
- the major stages of monitoring the effectiveness and efficiency of territory management authorities at the macro- and meso level.

be able to:

- general scientific and specific use scientific methods to study the mechanism of Territorial Administration socio-economic processes in the country;
- justify the criteria for evaluating the effects of management decisions on the implementation of a regional policy in the country;
- develop proposals to reform the administrative and territorial structure through the implementation of predictive assess the impact of their implementation in Ukraine;
- justify the best ways to reform the system of regional administration and local government in the overall system of government;
- use modern methods of management and of the regional bodies of executive power and local governments in terms of change;
- monitor the effectiveness and efficiency of management of territories in Ukraine authorities at national and regional levels.

2.1 The purpose of the discipline

The purpose of the course: the development of views on the territorial organization of power; defining the role and functions of local government and administration in sustainable development areas; acquiring the skills of practical application of management region and subdivision disclosure principles of territorial organization of power in Ukraine and defining the basic organizational and legal mechanisms control separate regions and settlements.

2.2 The objectives of the discipline

The objectives of the course are:

- generate knowledge for the use of modern approaches to analyzing the effectiveness of territorial administration and implementation of regional social and economic policy;
- teach the best ways to justify reform of regional administration and local government in the overall system of government;
- learn to develop proposals to reform the administrative and territorial structure to the implementation of predictive assessment of the consequences of their implementation;
- form the ability to analyze the processes of local governance and its elements, ways and means of improving the structure of local governments;
- learn to use modern methods of management and operations of regional executive authorities and local self-estimation algorithms of their activities.

Learning of educational discipline «Territorial economic governance» provides for the formation of students' following competencies:

№	Types of program competencies	Program competence	Code
1	General	The ability to conduct research at the appropriate level	GC1
2		The ability to communicate with representatives of other professional groups of different levels (with experts from other fields of knowledge / types of economic activity)	GC2
3		The ability to motivate people and move towards a common goal.	GC4

4		The ability to generate new ideas (creativity).	GC6
5		The ability to abstract thinking, analysis and synthesis.	GC7
1	Professional (special)	The ability to select and use management concepts, methods and tools, including in accordance with defined objectives and international standards.	PC1
2		The ability to set values, visions, mission, goals and criteria by which the organization determines further directions of development, to develop and implement appropriate strategies and plans.	PC 2
3		The ability to analyze and structure the problems of the organization, make effective management decisions and ensure their implementation	PC 9
4		The ability to form alternative strategic directions of development of the object of management.	PC 11

2.3 Program learning outcomes

As a result, of studying the discipline «Territorial economic governance» the student should be able to demonstrate the following learning outcomes:

№	Program learning outcomes	Code
1	Critically comprehend, select and use the necessary scientific, methodological and analytical tools for management in unpredictable conditions.	PLO 1
2	To identify problems in the organization and justify methods for solving them.	PLO 2
4	To plan the activities of the organization in strategic and tactical sections.	PLO 5
5	To provide personal professional development and planning your own time.	PLO 11

3. Program of the discipline

Approved by the Academic Council Official Protocol № 8 from 28.12.2016

Module 1. The separation of powers between different levels

Theme 1. The territorial organization of power in Ukraine and territorial economic governance

Object, objects and subjects of regional economic governance. The principle of local economic governance in Ukraine. Legal and regulatory provisions on administrative and territorial structure of Ukraine. The territorial foundations of public power in Ukraine. The territorial organization of power in Ukraine. The organizational and legal framework of public administration at the territorial level. Centralization and decentralization of territorial authorities. Models of territorial organization of power. Transformation processes in modern Ukraine. The territorial division of the state. Recent issues of territorial administration in Ukraine.

Theme 2. State Regional Policy in Ukraine

The essence of the principles and objectives of the state regional policy. State regional policy as part of regional economic policy. International experience of formation and implementation of state regional policy. Forms and methods of implementation of government economic processes in the region. Institutional

support for national regional policy: state, problems and prospects. Practical implementation of the main components of the state regional policy in Ukraine. Analysis of regional economic complexes Ukraine

Theme 3. Reform of administrative and territorial structure

Methodological principles of administrative-territorial structure of the state. Economic zoning of Ukraine. State and problems of modern administrative and territorial structure of Ukraine. The administrative-territorial structure of Ukraine and other countries. Methodological principles of administrative - territorial structure of the state. Justification areas of administrative - territorial system in Ukraine

Module 2. Improved economic management areas

Theme 4. Formation and development of local government

Constitutional and legal foundations of local government in Ukraine. Local government as a form of participatory democracy and the legal basis of the experience of Ukraine. Development and implementation of regulations in local government. Forms and principles of public participation in local government. Decentralization and deconcentration of power as a factor of local government. The problems of the autonomy of local communities in solving local problems. Conceptual framework of the Charter and practical examples of its implementation in Ukraine. Global models of local government as a form of real democracy. The process of decentralization and division of responsibilities between local and central authorities in Europe. The need for the formation of local democracy in Ukraine and other countries.

Theme 5. Territorial economic management in a changing

Changes at the territorial level: the essence of the concept and stages. Territorial administration and organization of society. Resource management areas of the country in terms of changes (labor, financial, investment, innovation, etc.). Strategic Management in the course of change. The need for territorial management in a changing in Ukraine. Practical aspects of employment, financial, investment, innovation and other types of resources in Ukraine in terms of change.

Theme 6. The effectiveness and efficiency of public administration and local government

The theoretical basis of evaluation of effectiveness and efficiency. Quality management as a basis for effective management areas. Organizational and legal bases of development of quality management systems effective management areas. Ensuring the efficiency of public administration and local government. The algorithm design, development and implementation of quality management systems in local government and local executive bodies. Analysis of the organizational structure of public administration and local government. Assessment of functional authority staff executive body. Criteria for evaluating the efficiency of public administration and local government.

4. Structure of training discipline

Name of content modules and topics	Number of hours				
	total	also			
		Lectures	PC	Labs	IW
1	2	3	4	5	6
Module 1. The separation of powers between different levels					
Theme 1. The territorial organization of power in Ukraine and territorial economic governance	10	4	2		4
Theme 2. State Regional Policy in Ukraine	12	6	2		4
Theme 3. Reform of administrative and territorial structure	12	4	2		6
Together the content module 1	34	14	6		14
Module 2. Improved economic management areas					
Theme 4. Formation and development of local government	16	6	2		8
Theme 5. Territorial economic management in a changing	20	6	2		12
Theme 6. The effectiveness and	20	4	4		12

efficiency of public administration and local government					
Together the content module 2	56	16	8		32
TOTAL	90	30	14		46

5. Topics and lesson plans for full-time students

№	topic	Quantity of hours
1	Theme 1. The territorial organization of power in Ukraine and territorial economic governance 1.1. Legal and regulatory provisions on administrative and territorial structure of Ukraine. 1.2. The territorial organization of power in Ukraine. 1.3. Centralization and decentralization of territorial authorities. 1.4. The territorial division of the country	4
2	Theme 2. State Regional Policy in Ukraine 2.1. The essence of the principles and objectives of the state regional policy 2.2. International experience of formation and implementation of state regional policy 2.3. Forms and methods of implementation of government economic processes in the region	6
3	Theme 3. Reform of administrative and territorial structure 3.1. Methodological principles of administrative-territorial structure of the state. 3.2. Economic zoning of Ukraine 3.3. State and problems of modern administrative and territorial structure of Ukraine. 3.4. Conceptual framework of the administrative-territorial reform.	4
4	4. Subject Formation and development of local government 4.1. Forms and principles of public participation in local government. 4.2. The problems of the autonomy of local communities in solving local problems 4.3. Decentralization and deconcentration of power as a factor of local government	4
5	Theme 5. Territorial economic management in a changing 5.1. Territorial administration and organization of society. 5.2. Resource management areas of the country in terms of changes (labor, financial, investment, innovation, etc ..) 5.3. Strategic Management in the course of change.	6
6	Topic 6. The effectiveness and efficiency of public administration and local government 6.1. Quality management as a basis for effective management areas. 6.2. Ensuring the efficiency of public administration and local government. 6.3. Analysis of the organizational structure of public administration and local governments.	6
12	Total	30

6. Theme practical classes

№	topic	Quantity of hours
1	Theme 1. The territorial organization of power in Ukraine and territorial economic governance	2

3	Theme 2. State Regional Policy in Ukraine	2
5	Theme 3. Reform of administrative and territorial structure	2
7	Theme 4. Formation and development of local government	2
9	Theme 5. Territorial economic management in a changing	2
11	Theme 6. The effectiveness and efficiency of public administration and local government	4
	Together	14

7. Individual work

№	topic	Quantity of hours
1	Theme 1. The territorial organization of power in Ukraine and territorial economic governance	4
2	Theme 2. State Regional Policy in Ukraine	4
3	Theme 3. Reform of administrative and territorial structure	6
4	Theme 4. Formation and development of local government	8
5	Theme 5. Territorial economic management in a changing	12
6	Theme 6. The effectiveness and efficiency of public administration and local government	12
7	Together	46

8. Individual task

Preparation of reports on the topics:

1. The objects and subjects of regional economic governance.
2. The principle of local economic governance in Ukraine.
3. Research Methodology problems of territorial authorities and regional branches, of Ukraine.
4. Organizational and legal framework of public administration at the territorial level.
5. Decentralization of territorial authorities.
6. Centralization of the territorial authorities.
7. Models of territorial organization of power.
8. Transformation processes in modern Ukraine.
9. The administrative-territorial structure of Ukraine.
10. The territorial division of the state.
11. Actual problems of territorial administration in Ukraine.
12. The state regional policy as part of regional economic policy.
13. Principles state regional economic policy.
14. Institutional support national regional policy: state, problems and prospects.
15. Formation and improve the national system of territories.
16. The conceptual basis of administrative-territorial reform.
17. Formation of state territory, administrative and territorial structure of Ukraine in the pre-Soviet period.
18. Transformation of administrative-territorial structure in Soviet Ukraine
19. Constitutional and legal foundations of local government in Ukraine.
20. Local government as a form of participatory democracy and the legal basis of the experience of Ukraine.
21. Recent problems of local government in Ukraine.
22. The development of local government in the context of political reform.
23. The political model of local government.
24. Implementation and use of evaluation criteria of local government.
25. Development and implementation of regulations in local government.
26. Changes in the territorial level: the essence of the concept and stages.

27. Human Resource Management areas of the country in terms of changes
28. Financial management areas of the country in terms of changes
29. Management of investment resources of areas of the country in terms of changes
30. Management of innovative resource areas of the country in terms of changes
31. The theoretical basis of evaluation of effectiveness and efficiency.
32. Organizational and legal bases of development of quality management systems.
33. The algorithm design, development and implementation of quality management systems in local government and local executive bodies.
34. Assessment of functional authority staff executive body.
35. Criteria for evaluating the effectiveness of public administration and local self-government bodies.

8. Methods of training

1. Methods of training for Knowledge:

- 1.1. Verbal: narrative, explanation, lecture, work with a book (making a plan, summarizing, making reference lecture notes).
- 1.2. Visual: demonstration, illustration.
- 1.3. Practical: Practical work exercise.

2. Methods for studying the nature of the logic of knowledge.

- 2.1. analytical
- 2.2. synthesis

3. Methods for studying the nature and level of independent mental activity of students.

- 3.1. problem (problem-information)
- 3.2. exploratory
- 3.3. reproductive
- 3.4. explanatory demonstration

4. Interactive learning technology - the use of multimedia technologies.

9. Methods of control

1. Rating control of a 100-point scale assessment ECTS
2. An intermediate control during the semester (interim attestation)
3. Criterion evaluation of the students' work:
 - The level of knowledge demonstrated in practical classes;
 - Activity in the discussion of issues submitted for the class;
 - Quick control during classes;
 - Independent study topics in general or specific issues;
 - Perform analytical calculation tasks;
 - Writing papers, essays, reports,
 - Test results;
 - Writing assignments during the tests.

10. Distribution of points that students receive

Current testing and independent work						independent work	Total for modules and independent work	Attestation	Sum
Module 1 - 35 points			Module 1 - 35 points						
T1	T2	T3	T4	T5	T6				
12	12	11	11	12	12	15	85 (70 + 15)	15	100

11. The criteria for assessing students

The national assessment	Assessment ECTS	Definition ECTS	The number of points in the discipline
perfectly	A	Perfectly - excellent performance with few errors	90 - 100
good	B	Very good - above average with some errors	82 – 89
	C	Good – generally relevant to a specific number of errors	75 – 81
satisfactorily	D	Satisfactory - not bad, but a lot of mistakes	69 – 74
	E	Enough - performance meets the minimum criteria	60 – 68
unsatisfactorily	FX	Unsatisfactorily - need to work before you get a positive assessment	35 – 59
	F	Unsatisfactorily - thorough and elaborate, please re-learning courses	1 – 34

12. Methodical support

Scientific and methodical complex -2019

<https://cdn.snau.edu.ua/moodle/course/view.php?id=3089>

13. The educational literature:

1. Pugalis, L. & Keegan, D. 2017, 'The regional economic development paradox: Attempting policy order in the face of societal complexity', *Australasian Journal of Regional Studies*, vol. 23, no. 1, pp. 68-95.
2. Rural Councils Victoria 2014, *Economic Development Guidelines 2014*, Local Government Association of Queensland, Melbourne.
3. Horokhovets, Y., Kovalivska, S., Maksiuta, A., Marushevskiy, G., Nikolaiev, V., Onufryk, M., Prokip, A., Yakovenko, I., and Zhalilo, Y. (2017) 'Implementing the 2030 Sustainable Development Goals in Ukraine: analysis of government strategies and public policy: Executive summary of the analytical study', Institute for Social and Economic Research, Kyiv, available at http://iser.org.ua/uploads/files/ISED_Resume-ENG_v07%20FINAL.pdf
4. Chela, B. (2017) 'Human Development Index: Ukraine falls, what to do', *Ukrainska Pravda*, available at <https://www.epravda.com.ua/columns/2017/04/13/623821/>
5. Dubrovskiy, V. and Drogovoz Y. (2015) 'The institutional problems of the Ukrainian tax system and the ways of their solution', *Reanimation Package of Reforms*, available at http://rpr.org.ua/uploads/files/source/Policy_Tax_Reform_RPR.pdf

Additional:

1. Baranovskiy M.O. (2016). Administrative-territorial reform in Ukraine: peculiarities of realization, first results, mission of social geography. *Ukrainian geography: modern challenges* Kyiv. Vol. 2, 18-20.
2. Danylyshyn B.M., Pylypiv V.V. (2016). Decentralization in the EU countries: lessons for Ukraine. *Regional economy*, 1, 5-11.
3. Decentralization. Local budgets of 159 amalgamated communities. Financial analyzes. Ed. Ya. M. Kaziuk. (2016). Kyiv.
4. Kaziuk Ya. (2017). Financial decentralization and budgets of the first 159 united communities in detail: an expert article. URL: <http://decentralization.gov.ua/news/item/id/5244>.
5. Oliinyk Ya.B., Ostapenko P.O. (2016). The Formation of amalgamated territorial Communities in Ukraine: Benefits, Risks, Threats. *Ukrainian geographical journal*, 4. 37-43.

6. Assessment of the financial capacity of 366 united territorial communities for the first half of 2017. Financial Monitoring Group Central Office of Reforms under the Ministry of Regional Development, Building and Housing and Communal Services of Ukraine (2017). Kyiv.

7. Pelekhata O.V. (2015). Administrative and financial decentralization as a basis for the development of united territorial communities. Socio-economic problems of the modern period of Ukraine, Vol. 6, 22-26.

8. Pelekhatyi A. O. (2016). Specific features of formation of self-sufficient combined communities in Ukraine. Regional economy, 4(82), 15-21.

14. Information recourse

1. Official site of the Verkhovna Rada of Ukraine. URL: <http://www.portal.rada.gov.ua> .
2. The official website of the State Agency of Ukraine for Investment and Development. URL: <http://in.ukrproject.gov.ua/>.
3. The official website of the State Statistics Service of Ukraine. URL: <http://www.ukrstat.gov.ua>.
4. The official site of the National Agency of Ukraine on Civil Service. URL: <http://www.nads.gov.ua/control/uk/index>.